

# Produce Investments plc supplies the UK's leading retailers with potatoes and daffodils

- Largest grower of fresh potatoes in the UK
- Owns Greenvale, one of the UK's leading potato brands
- Principle supplier of Jersey Royals
- Grows, sources, packs and markets fresh potatoes, daffodil flowers and bulbs
- Supplies the majority of the UK's leading retailers including Tesco, Sainsbury's, Asda, Waitrose and M&S
- Since being established in 2006, has increased market share through organic growth and acquisition
- AIM listed since 2010

### **Operates across three divisions:**



**Fresh:** Fresh Produce comprises Greenvale, Jersey Royal Company and Rowe Farming (incl. daffodils). Customers include leading grocery retailers and food service companies.

Accounts for c.82% of Group revenues



**Processing:** Ingredients processed for use by manufacturers for products such as mashed potato for fish cakes and ready meals, or diced potatoes for salad.

Accounts for c3% of Group revenues



**Other:** Seed production, of which 26% is exported, Restrain and trading of fresh potatoes from farm to manufacturers including Birds Eye and McCain's

Accounts for c.15% of Group revenues

Strategy in action: Diversification & synergy through acquisition; fund organic growth strategy

**Customer diversification & product synergy:** 2014 acquisition of Jersey Royal Company diversified customers & provided benefits of early season crop



**Product diversification & customer synergy:** 2012 acquisition of Rowe Farming provided product diversification into daffodils and potential growth in cross-sell opportunities



**Vertical integration:** from concept to table, across the supply chain











	FY 2016	FY 2015
Revenue	£185.1m	£178.4m
Operating Profit	£9.2m	£8.0m
Adjusted EPS	28.4p	19.9p
DPS	7.32p	7.17p
Net Debt	£18.1m	£20.7m

- Increased revenue
  - More stable potato market
  - Continued but slowing discounter share gains
  - Core customers are "fighting back"
- Improved operational efficiency
  - Closure of Kent pack house
  - Efficiency gains through surplus capacity removal
  - Sites ideally located: North and South
- More robust business model
  - Increase in daffodil production / sales
  - Improved Jersey sales & performance
- Other
  - Uninsured element re. product recall settled
  - Impairment of Kent site held for sale
  - Implementation of new processes and ERP system



Neil Davidson
Non-Executive Chairman



Angus Armstrong
Chief Executive Officer



Jonathan Lamont Finance Director

# **Produce Investments plc**

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#### **PR Advisers**

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- The UK potato industry is worth £4.7bn and employs over 16,000 people
- In GB there are 2,500 potato growers producing 6m tonnes a year
- Brits consume c.103kg of potatoes per person per year – that's 2kg a week!
- Potatoes were first cultivated by the Incas, c.8000BC
- Washington DC is home to the world's only Potato Museum
- Potatoes are naturally fat free, gluten free and lower in calories than white rice and pasta
- One potato provides 45% of Vitamin C requirements
- The UK is the world's 10<sup>th</sup> biggest potato grower
- The world's largest potato was grown in Northampton and weighed 3.76kg

#### **Corporate Brokers / Nomad**

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